

(Incorporated in the Cayman Islands with limited liability - Stock Code: 1113)

2023 Interim Results

3 August 2023



Disclaimer



Potential investors and shareholders of the Company (the "Potential Investors and Shareholders") are reminded that information contained in this Presentation comprises extracts of operational data and financial information of the Group. The information included is solely for the use in this Presentation and certain information has not been independently verified. No representations or warranties, expressed or implied, are made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or opinions presented or contained in this Presentation. Potential Investors and Shareholders should refer to the 2023 Interim Results of the Company which are published in accordance with the listing rules of the Stock Exchange of Hong Kong Limited.

The performance and the results of operations of the Group contained within this Presentation are historical in nature, and past performance is no guarantee of the future results of the Group. Any forward-looking statements and opinions contained within this Presentation are based on current plans, estimates and projections, and therefore involve risks and uncertainties. Actual results may differ materially from expectations discussed in such forward-looking statements and opinions. The Group, the Directors, employees and agents of the Group assume (a) no obligation to correct or update the forward-looking statements or opinions contained in this Presentation; and (b) no liability in the event that any of the forward-looking statements or opinions do not materialise or turn out to be incorrect.

Potential Investors and Shareholders should exercise caution when investing in or dealing in the securities of the Company.

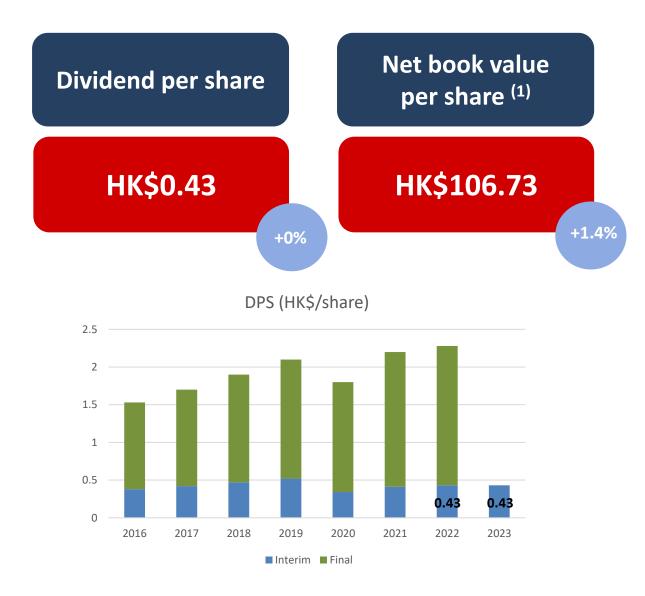
2023 Interim Results Highlights



	2023	2022	2023	2022	Change
	HK\$ Million	HK\$ Million	HK\$ per share	HK\$ per share	2.12.1.82
Revenue	36,516	47,620			-23%
Profit attributable to shareholders Continuing operations Discontinued operation	10,331 -	10,931 2,005	2.88 -	3.00 0.55	-4%
	10,331	12,936	2.88	3.55	-18.9%

2023 Interim Results Highlights





Principal Activities Analysis 69% of our profit contribution was recurrent in nature

HK\$ Million

HK\$ Million

Revenue by Principal Activities

Recurrent Revenue				
1H2022 1H2023				
HK\$27,223M	HK\$28,270M			

Profit Contribution by Principal Activities

Recurrent Profit Contribution				
1H2022 1H2023				
HK\$7,937M	HK\$7,745M			



Rental

sales

Operation

& Utilities

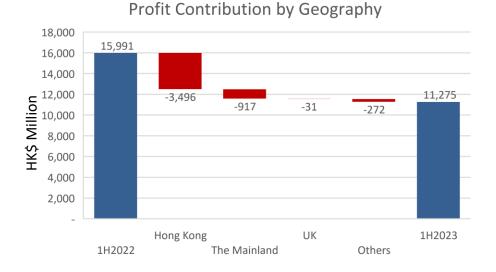
and project

Management

Note:

(1) Profit Contribution refers to contribution from principal activities (excluding discontinued operation) after depreciation and absorption of overhead expenses but before interest costs and tax.

2023 Interim Results Highlights 39% contribution from HK, 16% from the Mainland, 45% from UK and Overseas



HK\$ Million	2023
	Profit contribution
Hong Kong	4,450
The Mainland	1,791
UK	2,776
Others	2,258
Total	11,275

Note:

(1) Profit Contribution refers to contribution from principal activities (excluding discontinued operation) after depreciation and absorption of overhead expenses, but before interest costs and tax.

4,450
1,791
2,776
2,258
11,275



Property Sales



Property Sales



HK\$ Million	2023	2022	Change
Revenue	8,246	20,397	-60%
Profit contribution	3,530	8,054	-56%
Margin	42.8%	39.5%	



Property Sales *Healthy margins across all markets*



	Reve	enue	Profit C	Contribut	ion & Mar	gin
	2023	2022	2023		2022	
	HK\$ Million	HK\$ Million	HK\$ Million	%	HK\$ Million	%
Hong Kong	4,316	12,748	1,666	38.6%	5,422	42.5%
The Mainland	3,542	7,436	1,677	47.3%	2,563	34.5%
Overseas	388	213	187	48.2%	69	32.4%



Property Sales



HK\$14,822M contracted sales not yet recognized

• About HK\$4,416 million scheduled for recognition in 2023





Property Rental Solid overall margin

HK\$ Million	2023	2022	Change
Revenue	2,862	2,993	-4%
Profit contribution	2,316	2,426	-5%
Margin	80.9%	81.0%	



Cheung Kong Center, Hong Kong

1 & 2 Heuston South Quarter, Dublin

Hong Kong 13.1 million sq.ft.

17.1 million sq.ft. of investment properties

The Mainland 1.9 million sq.ft.

M+, Wuhan

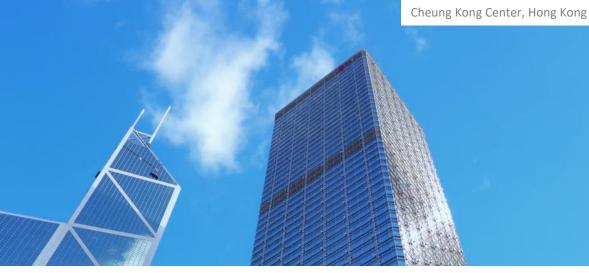
Overseas

2.1 million sq.ft.

1 & 2 Heuston South Quarter, Dublin

4% - 8% cap rate

14



Increase in fair value of investment properties of HK\$2,690 million





Hotel and Serviced Suite Operation



Hotel and Serviced Suite Operation Steady recovery led by improvement in occupancy and room rates

HK\$ Million	2023	2022	Change
Revenue	1,950	1,533	+27%
Profit contribution	637	315	+102%
Margin	32.7%	20.5%	



Hotel and Serviced Suite Operation Majority of contribution from HK operations



HK\$ Million	Profit contribution		
	2023	2022	
Hong Kong	717	392	
The Mainland	(80)	(77)	
Total	637	315	



Hotel and Serviced Suite Operation

75% Average hotel room occupancy rate

91% Average serviced suites occupancy rate



Property and Project Management



Property and Project Management 268m sq.ft. of completed projects under management



HK\$ Million	2023	2022	Change
Revenue	454	440	+3%
Profit contribution	198	182	+9%
Margin	43.6%	41.3%	





Pub Operation



Pub Operation





A leading integrated brewer and pub retailer operating about 2,700 pubs restaurants and hotels across England, Wales and Scotland



Pub Company

Operates food-led and drink-led destination pubs and restaurants and community-focused local pubs

Pub Partners

Owns a portfolio of mainly drink-led pubs which are run as franchised or leased pubs

Brewing & Brands

Sells and distributes a wide range of beers including ale brands brewed in own breweries

Pub Operation

Operations challenged by cost inflation and bad weather in first half

	Pub Company HK\$ Million	Pub Partners HK\$ Million	Brewing & Brands HK\$ Million	2023 Total HK\$ Million	2022 Total HK\$ Million	Change
Revenue	9,333	860	1,071	11,264	10,527	+7%
Profit contribution	344	192	50	586	866	-32%
Margin	3.7%	22.3%	4.7%	5.2%	8.2%	





Infrastructure and Utility Asset Operation



Infrastructure and Utility Asset Operation

	Principal Activity	Interest in Joint Venture
CK William JV	An owner and operator of energy utility assets in Australia, the United States, Canada and the United Kingdom	40%
CKP (Canada) JV	A building equipment and service provider under the consumer brand identity of "Reliance Home Comfort" in Canada	75%
Sarvana JV	A fully integrated energy management service provider operated by ista Group in Europe	65%
UK Power Networks JV	A power distributor that serves London, the South East and East of England	20%
Northumbrian Water JV	A regulated water and sewerage company in England and Wales	27%
Dutch Enviro Energy JV	An energy-from-waste company in the Netherlands	24%
Wales & West Utilities JV	A gas distributor that serves Wales and the South West of England	22%

Infrastructure and Utility Asset Operation Solid contribution from infrastructure and utility assets



	Revenue	Profit contribution	
	(HK\$ Million)	(HK\$ Million)	Margin
CK William JV (DUET Group)	2,157	645	29.9%
CKP (Canada) JV (Reliance Group)	2,291	678	29.6%
Sarvana JV (ista Group)	3,254	846	26.0%
UK Power Networks JV	1,818	1,065	58.6%
Northumbrian Water JV ⁽¹⁾	1,244	313	25.2%
Dutch Enviro Energy JV	369	65	17.6%
Wales & West Utilities JV	607	326	53.7%
Others	-	70	-
2023 Total	11,740	4,008	34.1%
2022 Total	11,730	4,148	35.4%
Change	0%	-3%	

Note:

(1) The disposal of 9% interest in Northumbrian Water was completed in December 2022. The Group's interest in Northumbrian Water is now 27%.

Interests in Real Estate Investment Trusts *HK\$205 million*⁽¹⁾ *total cash distribution received*



HK\$ Million	2023	2022
Share of profit of Hui Xian REIT	74	113
Cash distributions received from Fortune REIT and Prosperity REIT	132	128
	206	241

	Hui Xian REIT	Fortune REIT	Prosperity REIT
Interest as of 30 June 2023	33.7%	26.3%	18.1%
Asset under management (Million sq.ft.)	11.8 ⁽²⁾	3.0 ⁽²⁾	1.3 ⁽²⁾

Note:

(1) HK\$73 million of distribution was received from Hui Xian REIT. Cash distributions received from Fortune REIT and Prosperity REIT totaled HK\$132 million.

(2) Based on latest public announcements.

(3) Fair value change was recorded under "Change in fair values: real estate investment trusts".

Gearing and Maturity Profile



Bank and other borrowings with maturities	HK\$ Billion	
Within one year	9.2	
Within two to five years	31.0	
Beyond five years	9.2	
Total	49.4	
Bank balances and deposits	43.8	
Net Debt	5.6	

1.4% Net Debt to Shareholders' Funds

1.4% Net Debt to Net Total Capital

Corporate Ratings: Moody's: A2 (Stable) S&P: A (Stable)

Landbank Summary Total landbank of 129 million sq.ft.



	Hong Kong Million sq.ft.	The Mainland Million sq.ft.	Overseas Million sq.ft.	Total ⁽¹⁾⁽²⁾ Million sq.ft.
Properties under Development	8	64	4	76
Investment Properties	13	2	2	17
Hotels and Serviced Suites	8	1	-	9
Pub Properties	-	-	27	27
Total	29	67	33	129

Note:

(1) Excludes a total of approximately 16.1 million sq.ft. assets under management by Hui Xian REIT, Fortune REIT and Prosperity REIT based on latest public announcements.

(2) Total landbank excludes agricultural land and projects under planning but includes developers' interests in joint development projects.



(Incorporated in the Cayman Islands with limited liability - Stock Code: 1113)

Thank you

